

PROGRAM V: CAPITAL IMPROVEMENTS

SUMMARY OF APPROPRIATIONS AND REVENUES

Agency	Agency Name	FY 2004 - 2005 Appropriations	FY 2004 - 2005 Revenue	FY 2004 - 2005 Net County Cost
036	Capital Projects	28,145,688	10,240,982	17,904,706
038	Data Systems Development Projects	14,999,103	0	14,999,103
	GENERAL FUND TOTAL	43,144,791	10,240,982	32,903,809
104	Criminal Justice Facilities - ACO	8,300,321	8,300,321	0
105	Courthouse Temporary Construction	3,007,652	3,007,652	0
15L	800 MHz CCCS	6,929,019	6,929,019	0
9B0	Debt Service	99,675,977	99,725,977	0
	NON-GENERAL FUND TOTAL	117,912,969	117,962,969	0
	TOTAL CAPITAL IMPROVEMENTS	161,107,760	128,203,951	32,903,809

036 - CAPITAL PROJECTS

Operational Summary

Description:

The Capital Projects Budget consists of recommended new and previously approved capital projects and major maintenance projects with the following two exceptions:

1) Since FY 1997-98, all new capital projects which are funded by departmental revenue are budgeted directly in the departmental budget.

2) Capital Projects requests which fall under an agency/department responsibility, such as Harbors, Beaches & Parks, Flood, John Wayne Airport, Housing and Community Development, and Integrated Waste Management Department are excluded from the Capital Projects process. Capital Projects related to these programs are prioritized and budgeted by the responsible department/agency in its specific capital budget.

At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	24,854,812
Total Final FY 2004-2005 Budget:	28,145,688
Percent of County General Fund:	1.13%
Total Employees:	0.00

FY 2003-2004 Key Project Accomplishments:

- Award of Construction Contract for the Youth Leadership Academy at Juvenile Hall and preservation of the related \$8.4 million State Board of Corrections Grant
- Completion of all ADA enhancements at various County facilities with exception of the Justice Centers
- Completion of emergency air conditioning project during summer 2003 at 3rd Floor of Central Justice Center
- Replacement and upgrades of the fire alarm system for all County facilities at the Civic Center
- Master planning and site plan development for the proposed new South Justice Center facility
- Completion of all elevator modernization projects identified on the Deferred Maintenance Plan
- Seismic Retrofit of the Central Garage is delayed due to the engineering complexity. Immediate repair of hazardous conditions are scheduled for completion by the end of this fiscal year.
- The first phase of installing lighting controls in seven buildings of sixteen which have already undergone lighting retrofit of lamps (energy efficiency projects) was awarded this fiscal year. Applications for rebates for this work have been submitted and approved by Edison International, waiting for final construction quantities. In addition, hot water boilers scheduled for replacement have been completed, and rebates received.

Budget Summary

Plan for Support of the County's Strategic Priorities:

- This agency budgets for two Probation Department Strategic Priorities, the 120-Bed Youth Leadership Academy and the 60-Bed Expansion of Juvenile Hall

- New funding for Deferred Maintenance projects approved in the Strategic Financial Plan: Continuation of the ADA and HVAC improvements at the Central Justice Center(\$8.1 million) and maintenance projects at various Sheriff facilities (\$2.5 million)

- Rebudget of Deferred Maintenance and ADA projects which were approved in FY 2003-04 and will continue into FY 2004-05

Changes Included in the Base Budget:

Please refer to the following three matrices for information regarding specific projects for FY 2004-05. The matrices display:

1) Recommendations for new capital project requests for FY 2004-05.

2) Major maintenance, repair and ADA projects recommended for approval in FY 2004-05.

3) Capital projects approved in prior years which will continue into FY 2004-05 (Rebudgets).

Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev ⁽¹⁾ At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	7,712,581	4,776,383	3,742,529	10,240,982	6,498,453	173.64
Total Requirements	9,339,426	33,010,756	14,041,627	28,145,688	14,104,061	100.44
Net County Cost	1,626,845	28,234,373	10,299,098	17,904,706	7,605,608	73.85

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Capital Projects in the Appendix on page 466.

Highlights of Key Trends:

■ Health and safety related projects were given priority in funding.

■ A surge in construction materials price escalation and limited supply of some materials will negatively impact County projects.

■ This budget will fluctuate from year to year depending on Strategic Priorities approved by the Board during the Strategic Financial Plan Update.

FY 2004-2005 New Capital Project Requests

Number	Project Description	Justification/Comments	CEO Approved Projects		Recommendation
			Agency 036	Other Agency	
District Attorney					
1	Repaint and carpet DA's office at NJC and Additional Lease Space	Carpet is worn and paint is 15+ years old, worn, and damaged from use. Requesting lease space for six additional offices and a 400 sq. ft. storage. Additional space is needed to provide work space for staff and store case files. Estimated cost is \$62,000 for carpet/paint and \$36,540/annually for additional lease space at 1400 N. Harbor Blvd., Fullerton.			Defer. Additional lease space cost of \$36,540 should be submitted as augmentation.
2	Replace existing DA Modular Building at HJC-Laguna Niguel	Replace existing DA modular building with 7,200 square foot structure. Existing modular is overcrowded and outdated with inadequate office space. There is no room for storage or break room for staff. Estimated cost is \$750,000.			Defer to construction of South Court facility.
3	Paint and Carpet DA's Office at WJC	Paint and carpet all offices and rooms not done during 2000 remodel. Carpet and paint are worn and need replacing. Estimated cost is \$52,000.			Defer.
4	Remodel and Carpet DA Clerical/Reception Area at LJC	Existing reception work area is not conducive to work efficiencies. Carpet is old and worn. Estimated cost is \$52,000.			Defer.
5	Paint and Carpet DA's Offices and Rooms at HJC-Newport Beach	Paint and carpet all outer offices and rooms not done during 2001 remodel. Carpet is worn. Staff is working in areas with 15+ paint worn and damaged by previous users. Estimated cost is \$52,000.			Defer.
6	Paint and Recarpet DA's Offices and Conference Rooms at CJC	Paint and recarpet all offices and conference rooms not done during 2000 remodel. Carpet is worn. Staff is working in areas where paint is 15+ years old. Estimated cost is \$65,000.			Defer.
Grand Jury					
7	Grand Jury Office Modification - CJC	The Grand Jury has requested improvements to make their work areas more functional. The project includes: 1) installing new laminated work surfaces and replacing or reconfiguring cabinet doors in the 'panel' room, and 2) removing walls between two small rooms to create a new functional conference room. One entire wall of the panel room consists of cabinets. The doors swing into the room and partially block the circulation area around the built in conference table or dais. Adjacent to the panel room are two small rooms. The two small rooms can be joined by removing a wall which will create a larger conference room needed for interviews and grand jury subcommittee meetings.		35,000	Recommend. Prioritize within the Grand Jury's FY 2004-05 budget (Agency 041).
Health Care Agency					

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
8	Installation of additional electrical service and data lines for HMIS	Installation of the additional conduit, electrical service and data lines required to support the computer workstations for the Health Care Agency's Health Management Information System (HMIS) at various locations. The Sheriff detention facilities do not currently have the electrical and data cable infrastructure to support the HMIS system. The HMIS system is designed to capture and retrieve client health service information while exercising security and confidentiality measures. An Architect-Engineer agreement was awarded to T.M.A.D. Engineers on 06/24/03 by the Board of Supervisors to evaluate the current conditions, design the required electrical and data improvements, and prepare the construction plans with a cost estimate to construct the required improvements. The requested project will install the infrastructure improvements needed to support HMIS in accordance with those construction plans.		610,000	Recommend. Budget in HCA (agency 042). Funding: State 73% Fees/Licenses 6% Co General Fund 21%
Housing And Community Services					
9	Recarpet and repaint Bldg B, 1300 S Grand	In July 2003, the Housing & Community Development Department merged with some of the former Community Services Agency programs. These programs are located at 1300 S. Grand, Building B, Santa Ana. The condition of this building needs improvement for the employees and public who utilize the building. It has been 20 years since the majority of the building interior was painted and carpeted.	334,400	65,600	Recommend. Funding: \$334,400 in 036-P513-1400 and \$65,600 from HCS (agency 012).
10	Reception Area Addition, Bldg B, 1300 S Grand	Currently, each program within building B maintains its own reception counter staffed with at least one person. By establishing a centralized reception area and implementing a card key system, HCS will be able to either reallocate staff to work the centralized reception area or free up resources to work in other critical areas. HCS would like to substantially modify the building entrance. Estimated cost is \$186,000.			Defer. Evaluate other options besides building entrance modifications.
Probation					
11	Juvenile Hall - Replace Existing Perimeter Fence	Replace existing 14' high outside perimeter fence surrounding 23 acres of Juvenile Hall property. Current outer fence was installed in 1958. It serves as the secure barrier against intruders. It has been patched numerous times and is rusting. The fence is gradually losing its effectiveness. The replacement of the outer fence may be completed in phases over the course of three years.	466,000		Recommend. Budget in 036-P514-4200.
12	Los Pinos CC - Mitigation of potential multiple violations of wastewater discharge	The California Regional Water Quality Board by letter, dated 8/25/03, has determined the discharge in the sewage ponds at the Los Pinos Conservation Camp to be in possible violation of the effluent limits prescribed by Order No. 94-46. A wastewater treatment plant and/or pond improvements may be required to resolve. Estimated cost is \$129,000 for FY 04-05 and \$1,169,000 for FY 05-06.		129,000	Recommend FY 04-05: \$129,000 and budget in 104-P501-4200. Remaining amount of \$1,169,000 being recommended in 2004 SFP.
13	Repair/upgrade shower areas in Units T, Y and Z of Juvenile Hall	The shower areas in the Hall's Units T, Y and Z were designed and constructed with residential type materials which have not proven durable. Replacing these showers with masonry or a double layer of Hardy board backing and then applying the tile should eliminate this problem.		540,000	Recommend. Budgeted in 104-P502-1400.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
14	Paint exteriors of all seven Joplin structures	The Joplin structures are in need of protection from the elements. Some are currently damaged with peeling/cracking of surfaces that expose the internal metal, wood or block material to moisture, contraction and expansion. Every occasion of inclement weather further compromises the structural integrity of these buildings. Estimated cost is \$95,000.			Defer.
15	Enlarge and Redesign Existing Juvenile Hall Reception Area	Enlarge and redesign the existing Juvenile Hall reception area. The existing reception area in Juvenile Hall does not provide sufficient space for staff to work efficiently and has limited potential for automation improvements. Estimated cost is \$160,000.			Defer.
16	Renovate the Joplin basketball courts	The Joplin basketball courts are a focal point for the Center's mandated recreational programs and daily routines. The courts are dangerous due to cracks and uneven surfaces.		52,000	Recommend for funding in Ward Welfare Fund 14R.
17	Repave/Resurface various Roads/Parking Areas at Los Pinos	Repave the roadways, including Long Canyon Road that leads to the Camp's entrance, various parking areas and the camp's basketball and volleyball courts; resurface roads to the gym and waste ponds; remove, replace/repair/resurface 135,000 square feet of asphalt that comprises the vocational and kitchen delivery area of the Camp; repaint all fire emergency zones; replace parking bumper guards; repair/replace drainage/runoff pipes where needed; and install a 5,000 sq.ft. cement pad outside the kitchen. Estimated cost is \$536,495.			Defer.
Resources & Development Management Department					
18	Install Photovoltaic Solar Cells for Electricity Generation at County Data Center	One major element of the County's Strategic Energy Plan is to attain energy self-sufficiency. One method that can be employed to meet this plan is generating electricity through the use of a photo-voltaic system (solar cells). A photo-voltaic system will reduce the dependency on electrical power from the public utility thereby reducing electrical costs. An excellent location for this technology is the County Data Center. A photo-voltaic system would provide sufficient energy on sunny days to support the entire Data Center electrical load. State rebate programs would offset approximately 50% of the cost. The expected payback for this installation would be eight to ten years. Estimated cost \$2 million.			Defer to 2005 Strategic Financial Plan.
Sheriff-Coroner					
19	Intake Release Center -IRC Booking Loop Remodel	There is a space shortage within the IRC booking loop, which, with proper review/design, has the potential to increase operational efficiency, enhance service provision and increase staff safety. Construction costs would be determined after the design phase. Estimate \$110,000 for design and \$600,000 for construction.	110,000		Recommend design cost. Budgeted in 036-P516-1900. Sheriff will cost apply to this account. (Sheriff's budget is in 060-P035-4200.)

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
20	Loma Ridge - Facility assessment and feasibility study for Loma Ridge expansion	Since the Loma Ridge facility was constructed in 1992, the operational functions and staffing have increased to the point where staff are working in converted storage rooms and the utilities (water, electrical, sewer, gas) are reaching maximum capacity. With continued growth expected due to anti-terrorism activities, the facility must be studied to determine cost effective options to expand the facility, increase capacities of utilities, and address security issues to ensure that the facility can handle the demands placed on it during a prolonged activation during a major emergency.	250,000		Recommend study. Budgeted in 036-P517-1900. Sheriff will cost apply to this account. (Sheriff's budget is in 060-P045-1900.)
21	Various Facilities - FY 04-05 Maintenance/Repair Plan	The 15 projects identified in this plan are for maintenance of facilities that are critical to the Sheriff's operations. Health and safety mandates at these jail facilities and other public safety facilities, require action on the work identified to avoid unplanned shutdown of facility functions, punitive actions by regulatory agencies and the creation of health and safety risks to staff, inmates, and the public. Estimated cost is \$2,975,000.	900,000	1,200,000	Recommend partial funding. General Fund cost of \$900,000 is budgeted in 036-P518-4801-4Q to reimburse Sheriff (14Q-P601-4200). An additional \$1.2 million is budgeted in 14Q-P601-4200.
22	IRC - Electrical Improvements	Due to an increase in workload and staffing, this project is necessary to facilitate power requirements. This project was budgeted in FY 03-04 at \$60,000; however, only \$10,000 is expected to be encumbered by fiscal year-end.			Rebudget \$50,000 in agency 060-P024-4200 funded by 14B.
23	Theo Lacy Facility - Replace environmental control system software	Replace Environmental Control System S/W & HVAC pneumatic controls with DDC @ Theo Lacy Facility.			Rebudget \$125,000 in agency 060-P034-4200 funded with Tobacco Settlement Revenue (13N).
24	All Facilities - Replace kitchen floor tiles with epoxy flooring	Jail kitchens operate nearly non-stop. Tile grout is in constant need of repair due to the spillage of acidic dishwashing chemicals and other cleaning products. Grout damage promotes bacterial growth and accelerates the deterioration of the remaining tiles. Epoxy coatings eliminate the need for floor tile and grout and will improve the health conditions of the jail kitchens. Phase 1 of 5 year program at \$150,000 per phase. Funded in 03-04 but Phase 1 deferred to 04-05.			Rebudget \$150,000 in agency 060-P054-4200; reimbursement from fund 104.
25	Loma Ridge - Roof Repair	Roof repair is needed to prevent water leakage which could damage radio and computer systems at the police/fire dispatch center and could cause structural damage.			Rebudget \$60,000 in agency 060-P064-4200; reimbursement from fund 104.
26	Theo Lacy - Replace A/C units with higher efficiency units in Inmate Programs Building	Existing units have reached the end of their useful life. Excessive maintenance will be needed to keep the units in operation due to corrosion and worn out compressors and coils. Replacing the units with new and more efficient units will produce energy cost savings.			Rebudget \$150,000 in agency 060-P084-4200; reimbursement from fund 104.
27	James A Musick Facility - Replace Mounted Equestrian Unit barn	Existing barn is dilapidated and reaching the end of its useful life. Repairs are no longer cost effective. Due to increased number of horses, feed, equipment, and tack, the new facility would be slightly larger than the existing facility. Estimated cost is \$232,000.			Defer.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
28	Central Jail - Construct vehicle sally-port and expand Parking Lot	The current secured parking lot configuration allows incoming and outgoing vehicles to pass through only one security gate. Once this single gate is opened, inmates being escorted across this area could potentially escape. Installing a double-gate entry system will provide additional security by having only one gate open at a time. Reconfiguration will also provide increased parking for county vehicles assigned to the facility. Estimated cost is \$995,000.			Defer.
29	Theo Lacy - Feasibility Study to Expand Booking Loop	This study would analyze options to remodel and expand the area used for processing inmates to include adding holding cells by relocating certain administrative and support functions out of the area to allow for expansion. The expansion will allow staff to separate inmates and maintain the higher level of security and efficiency that the increased numbers of inmates using this area demand. In its present configuration and size, the area used for processing inmates going to and returning from courts, jail transfers, court ordered bookings and other activities related to jail operations is undersized and inadequate due to the increase in the inmate count and the anticipated further increase due to Facility expansion. Estimated cost of study is \$100,000.			Defer.
30	Theo Lacy - Convert the visiting area from contact to non-contact	Currently, the visiting area at Theo Lacy allows physical contact. This affords inmates the opportunity to receive narcotics, weapons, and other contraband. The entire visiting area needs to be converted to non-contact to insure security and safety for staff, inmates and the public. The visiting areas cannot accommodate the increased volume of visitors at the facility and is obsolete.		995,000	Recommend. Budgeted in Sheriff's operating fund (060-P015-4200). Funded by SCAAP (13P).
31	Theo Lacy - Construct a covered walk way to protect the public from the elements	This project would construct a covered walk way to protect the public from the elements. Due to the expansion of the Facility, the existing Lobby is too small to accommodate the number of visitors who use it. The current inmate population is only 2/3 of future capacity and the number of visitors already exceed the lobby capacity. Overflow spills out on the courtyard and down the sidewalk, offering visitors no protection from the weather.		100,000	Recommend. Budget in Sheriff's operating fund 060-P025-4200. Funded by SCAAP (fund 13P).
32	Theo Lacy - Rebuild old Communications building to provide administrative and staff offices, storage space, and space for Inmate Programs	Administrative, management, and operational responsibilities have increased due to the growing inmate and staff populations resulting from the expansion of the Facility. Administrative and staff office and storage space and inmate programs space has not been expanded since the completion of Building C in 1994. This project would demolish the existing building, which does not meet current building codes and had been planned to be demolished, and construct a 2 story support building. Estimated cost is \$2,500,000.			Defer.
33	Theo Lacy - Modify areas of Barracks F to eliminate areas not able to be observed by deputies in the guard station	Due to the layout of the barracks housing units, there are areas that deputies in the guard station cannot visually monitor. Modifying these housing units to eliminate these areas would significantly reduce instances of assaults and inmate violence, thereby increasing the level of safety for inmates and staff. Estimated cost is \$425,000.			Defer.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
34	Intake Release Center - Engineering study of IRC plumbing chases to improve security	The security of the plumbing walls within the cells at the IRC has been proven insufficient to prevent breaching by inmates. A study needs to be conducted to recommend improvements to prevent escapes. Construction costs would be determined after the study is completed. Estimated cost is \$75,000.			Defer.
35	Intake Release Center - Fortify outdoor recreation mesh at central jails - IRC, CMJ and CWJ	This project would fortify the outdoor recreation mesh to improve security. The existing security of outdoor recreation mesh screen has been proven to be insufficient to prevent breaching by inmates. Fortification of the outdoor recreation mesh will improve security and discourage inmate escape attempts. Estimated cost is \$1,750,000.			Defer.
36	Court Operations - Install new alarm system at the SJC Annex to include courtroom alert and clerks office	Presence of this alarm system will provide increased safety to the judges, public and employees and aid in dispatching additional security personnel that may be needed to contain potential violent courtroom and facility incidents.		75,000	Recommend for funding within Sheriff's agency 047. Sheriff chose to defer.
37	Court Operations - Enclose prisoner bus bays at West Justice Center and Harbor Justice Center, Laguna Niguel Facility	The Orange County Grand Jury has recommended that the Board of Supervisors provide funding to build sally port enclosures at West Justice Center and Harbor Justice Center, Laguna Niguel Facility. Absence of sally port protection is an invitation for an escape or organized ambush. HJC, LNF cost estimate is \$150,000 and WJC cost estimate is \$200,000.		350,000	Recommend for funding within Sheriff's agency 047. Sheriff chose to defer.
38	Court Operations - Deferred maintenance at Justice Centers and 909 N. Main	Conditions due to critical deterioration of detention areas, employee locker areas, and infrastructure obsolescence need to be addressed. Estimated cost is \$358,150.			Deferred due to timing. Sheriff will submit a 1st Quarter Budget Adjustment for agency 047 in the amount of \$85,000 to rebudget the amount not used in FY 2003-04, offset by fund 104.
39	South-East Sheriff Substation	Construction of a new substation in South County, east of the I-5. A Substation in the South-East area would save money, increase productive patrol time, reduce response time and enable the Sheriff's Department to better serve the citizens in this rapidly growing area. \$6.7 million is available in Fund 141 from developer fees already collected. An additional \$0.2 million from the General Fund is needed to construct a building of sufficient size to meet the needs of the community.			Rebudget - \$6.9M funded from Fund 141-P755-4200. Defer \$.2M General Funds.
40	James A. Musick Facility - Remodel of Vocational Education Building warehouse space at James A. Musick Facility to accommodate a car shop	This remodel of the storage area of the Vocational Education Building is necessary to provide classroom space and an area to house state of the art automobile repair equipment donated to the Correctional Programs Unit. The classroom will be used for a new and additional training program, taught as an additional certified Vocational Education Training program. Average Daily Attendance (ADA) revenue would be generated to supplement the Inmate Welfare Fund. If the project of converting the storage portion of the Vocation Education Building to an auto shop is deferred, it will result in the loss of potential ADA funding, loss of alternative educational and employment readiness training for inmates, and reduced County savings and opportunities for charitable contributions in the area of light automotive repair and maintenance.		350,000	Recommend for funding within fund 144. Sheriff chose to defer.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
41	James A Musick Facility - Construction of Programs Unit Center	This project will construct a secure, centralized building to provide inmate education and rehabilitation activities. The building will include a job development center, education classrooms, training rooms, a reception area, staff workstations and storage. Inmates will participate in intensive job development training, technical assistance, and placement services as recommended by the Grand Jury. Estimated cost is \$1,307,000.			Defer.
42	James A. Musick Facility - Vocation Ed Bldg HVAC Systems	This project will maximize productivity of the vocational educational building and bring building in compliance with Cal OSHA requirements. This project would upgrade the Heating/Cooling, Electrical and Dust Collection systems.		320,000	Recommend funding in Sheriff's Fund 144. Sheriff chose to defer.
43	Cook/Chill Centralized Food Processing Plant (Musick)	This project would construct a centralized food processing plant and implementation of both "Cook/Chill" & "Blast Chill" systems. The project will reduce and control costs associated with food service operations, promote operational efficiencies in areas such as purchasing and food production, eliminate duplicate functions, and reduce positions. Est: \$100,000 consultant to identify needs, \$1.5 mil design, and \$12 mil to construct and to convert existing jail kitchens to be able to store, re-heat, and serve food shipped from the central food processing plant. Total estimated cost is \$13,600,000		100,000	Recommend partial amount of \$100,000 for needs assessment study. Budgeted in 14Q-P531-4200.
44	Central Laundry Facility (Musick)	Centralizing the laundry operation at the Musick Facility will reduce overall laundry costs below estimates of privatization costs. Savings will be an estimated 30-40% less than the private sector. The annual savings is estimated when compared to the existing decentralized operation. Project has been delayed pending Musick Master Plan study to ensure the facility is constructed in a location that will work efficiently with future construction. Could service Juvenile Hall and Orangewood.			Rebudget \$7.7 million in fund 14Q-P540-4200.
45	Musick Master Plan	The EIR for expansion at the James A. Musick facility contains a conceptual site plan for final build-out of up to 7,500 beds. The next step toward constructing the facility is to prepare a master plan that will detail a precise site plan, develop a multi-year phasing plan, analyze soil conditions and hydrology issues, and calculate utility needs. This plan is necessary for determining the optimal locations for support facilities which have funding available such as a centralized laundry facility and a sheriff's substation. Sheriff projects need for additional jail beds and the master plan must be started immediately to reduce the possibility of serious jail overcrowding.			Rebudget \$2,362,000 in fund 14Q-P542-4200; \$1.1 million reimbursement from fund 104.
46	Refurbishment of Sheriff's Headquarters building	Sheriff's Headquarters is over 30 years old. A major refurbishment is needed due to age of the building infrastructure and to more efficiently utilize scarce office space. The project will include: replacement of elevator to meet ADA requirements; rehab plumbing, electrical, and HVAC systems; replacement of tile, fixtures and lighting in restrooms; addition of security screening point in lobby; repairs to the lunch room and employee locker rooms; seismic upgrade; and a redesign of the workspace to improve efficiencies.			Rebudget \$6.1 million in fund 14Q-P590-4200.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
47	Central Jail Complex - Fire Alarm System	The Central Men's and Women's Jail and Headquarters building were constructed in 1967. The buildings had manual alarm systems and parts of the facilities were equipped with pre-action fire sprinkler systems. Replacement parts for these systems are no longer manufactured and both systems were found to be obsolete in 1999 by the Fire Marshal. The fire sprinkler system has been upgraded to a functional capacity. However, the alarm system needs to be upgraded to meet current codes. Funds were approved in FY 03-04 for a new alarm system. An engineer has been hired to design the system and the construction contract will be awarded in FY 04-05. The funds already approved in FY 03-04 needs to be rebudgeted to FY 04-05 to complete the installation of the alarm system.			Rebudget \$2.2 million in fund 14Q-P600-4200.
Superior Court					
48	Lighting Retrofit at Lamoreaux Justice Center	Retrofit existing ceiling lighting in the identified LJC areas to improve lighting levels per industry standards and California Trial Court Facilities Guidelines. Estimated cost is \$225,000.	100,000		Recommend partial funding. Budget \$100,000 in agency 036-P519-1400.
49	Court Clerk Station Modifications - Various Locations	This project is a request to expand the scope of the current effort to modify clerk stations to include additional stations. The purpose of this project is to correct ergonomic and functional problems in the courtroom clerk work areas which were built before the introduction of computers.			Defer phase II pending completion of phase I. Rebudget \$100,000 for phase I in 14U-P501-1400.
50	Courtroom Seating Replacement, Phase III, Various Justice Centers	This request is for a third phase of courtroom public seating replacement. The first and second phase will complete the audience seating at North Justice Center and West Justice Center and begin replacement of the worst seats. Therefore, an additional group of seats at Central Justice Center should be scheduled for replacement.	150,000		Recommend. Budget in 036-P520-1400.
51	CJC - Accessible Public Service Window. Modify the public counter in the Traffic department to provide one ADA compliant Window	The 12 windows used by the public to conduct business with the Court's traffic operations do not include a window at the height required to serve a person in a wheelchair. This project would lower one of the windows to the appropriate height and lower the workstation on the staff side to match.			Defer. Include in ADA improvements scheduled for Superior Court.
52	WJC - Install Emergency Generator	The existing small propane generator at WJC provides emergency electrical back up for the jail area only. This leaves all equipment, elevator, and lights in the entire WJC building without power in the event of an outage. Emergency evacuation lighting is available for a limited time from battery powered lights. However, when these run down, the courtrooms and other areas are dark. Parts of the courthouse and holding areas would be without lights and perimeter entrances could not be secured. Estimated cost to connect 100% of the current electrical load capacity at WJC is \$730,000.			Defer.
53	HJC, LN - Install Emergency Generator	Currently, the Laguna Niguel facility has a small capacity power source for emergency lights in the building and holding cell area as well as the electric locking and gate system for the holding cells. Unfortunately, this leaves all equipment, elevators, and general lighting fixtures in the main portions of the building without power in the event of an outage. Estimated cost to connect 100% of the current electrical load capacity at this court facility is \$595,000.			Defer.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
54	WJC - Walk-up Windows	Extend the front of the southwest side of building to accommodate 4 to 6 additional service windows for the public. WJC currently has 8 windows to serve the public for both traffic and criminal matters. The lines for service are long, with people waiting sometimes up to an hour and a half to pay a traffic ticket. The lines combine customers who are dealing with infractions right along side defendants who are appearing on more serious felonies which may take considerably more time to resolve. Due to the lack of windows it is not possible to designate windows for specific types of services.			Defer.
55	Fire Protection and Life Safety in Justice Center Facilities	This project would include an evaluation of the fire protection, power outage and life safety systems in the justice center facilities. The existing fire alarm, power outage and evacuation systems vary by justice center. The buildings were constructed at different times under different code requirements and some have or are in the process of receiving upgrades to alarm and evacuation systems. The Court is concerned that given the age of the facilities, some of the facilities may not have state of the art fire protection and life safety systems. This project would authorize RDMD to conduct an evaluation of the fire protection and life safety systems at the justice centers in cooperation with the Sheriff's Department and the Court.			Under review.
56	HJC, NB - Custody Box Separation Areas	Subdivide space in the existing custody boxes in 4 courtrooms to create additional separate holding spaces. The additional spaces will reduce courtroom delays by allowing a constant flow of custodies in the courtroom for arraignment. Additional defendants can be held in the courtroom even when custody requirements are that they must be physically separated by various categories.		43,000	Recommend. Budget in 14U-P505-1400.
57	WJC - Custody Box W14 and W06	Modify the existing custody box in Department W14 to enclose the entrance from the custody box to holding. This will reduce handling costs and improve safety. Create a custody box in Department W06, including enclosed entrance to holding, to increase safety and reduce costs to secure inmates during hearings.		20,000	Recommend. Budget in 14U-P506-1400.
58	WJC - Three Additional Restrooms for Employees	Build three employee restrooms including men's and women's restrooms for accounting and civil/small claims, and one unisex restroom for administration. Currently staff must use public restrooms and are frequently confronted by inquisitive or possibly hostile customers who have concerns about services when staff should have some expectation of privacy.		120,700	Recommend. Budget in 14U-P507-1400.
59	HJC, NB - Victim Witness Office Reception Area	Add walls with a counter window to create enclosed area for staff. The current office is isolated and staff is experiencing increasingly hostile defendants, victims, and witnesses coming into their offices. The barrier will provide additional time to allow staff to summon help.		18,000	Recommend. Budget in 14U-P508-1400.
60	CJC - Death Penalty and LWOP Appellate File Room	Death Penalty and Life without the Possibility of Parole (LWOP) Appellate File Room. Remodel space to create a file room for storage of appellate and capital case files to be retained onsite for security. Capital felony records are retained indefinitely. Other records may be retained for up to 75 years.		22,000	Recommend. Budget in 14U-P509-1400.

FY 2004-2005 New Capital Project Requests (Continued)

Number	Project Description	Justification/Comments	CEO Approved Projects		
			Agency 036	Other Agency	Recommendation
61	North Justice Center Sound Systems	Replace courtroom public address sound systems in courtrooms. Existing old systems have become unreliable and replacement parts are not available. (6 courtrooms in first phase).		78,000	Recommend. Budget in 14U-P510-1400.
62	Harbor Justice Center, Newport Beach Sound Systems	Replace public address sound systems in courtrooms. Existing systems have become unreliable and replacement parts are not available. (5 courtrooms in first phase)		65,000	Recommend. Budgeted in 14U-P511-1400.
63	NJC - Jury Assembly Room Remodel of Kitchen/Business Areas	Replace deteriorating kitchenette and add lighting and cubicles for a new business area. The existing kitchenette is old and inadequate to serve 100+ jurors a day.		19,000	Recommend. Budget in 14U-P512-1400.
64	NJC - Remodel Space Vacated by Public Defender	The space transferred from the Public Defender to the Court requires remodeling for efficient use by the Court. The project will resolve existing space problems and reduce interference between the new weapons screening planned for the facility and public access to the small claims or criminal counters.		462,500	Recommend, based on condition that the office space currently being used by Public Defender at NJC remain and not be impacted by the Superior Court's planned renovations. Budget in 14U-P515-4200.
65	CJC - Jury Room Clerestory /Entrance Doors	Add glass to the clerestory above the hallway between the cafeteria wash room and jury seating area to control noise, and add a storefront entrance to the jury room to also control noise and to improve off-hours security. Add modesty panel to women's restroom doorway.		16,000	Recommend. Budget in 14U-P513-1400.
66	HJC, NB - Offices for Superior Court Division Managers	Current offices are modular partial height walls which do not provide sound isolation. The project would create 4 enclosed offices for managers to provide privacy for meeting with supervisors, counseling employees, conducting confidential business, and to work on projects that require concentration.		48,000	Recommend. Budget in 14U-P514-1400.
Total Cost			2,310,400	5,833,800	

FY 2004-2005 Maintenance, Repair, and ADA Plan

Agency	Object	Organization	Description	FY 04-05 CEO Recom.	Funding Sources				Comments
					General Fund	Other Funding Source			
						Amount	Fund	Agency	
Annual Maintenance/Repair									
036	1400	P501	Gates Building - Rehab Roof	\$ 154,669	\$ 154,669	\$ 0			N/A
036	1400	P502	909 N. Main - Rehab Roof	185,000	185,000	0			N/A
036	1400	P503	CEO/REC & Surplus Fac-Rehab Roof	113,027	113,027	0			N/A
036	1400	P504	HJC - Laguna Niguel - Rehab Roof	115,027	115,027	0			N/A
036	1400	P505	West Justice Center - Reroof	368,826	368,826	0			N/A
036	1400	P506	Gates Building - Rep Turn Vanes, Insulation Main Air Shaft, Clean Ducts	725,000	725,000	0			N/A
036	1400	P507	PD HQ - Replace All 8 Storefront Doors	42,000	42,000	0			N/A
036	1400	P508	MOB - Re-Align Supply Air Shaft	107,078	107,078	0			N/A
036	1400	P509	909 N. Main - Update Elevators 1-4 for ADA	300,000	300,000	0			N/A
14U	1400	P502	CJC/Tower - Rehab Roof	145,000	0	145,000	14U	14U	Court Facilities Fund (14U)
14U	1400	P503	CJC - Scheduled Escalator Maintenance	40,000	0	40,000	14U	14U	Court Facilities Fund (14U)



FY 2004-2005 Maintenance, Repair, and ADA Plan (Continued)

Agency	Object	Organization	Description	FY 04-05 CEO Recom.	Funding Sources				Comments
					General Fund	Other Funding Source			
						Amount	Fund	Agency	
14U	1400	P504	LJC - Realign Exhaust Deflector/Motor Size	65,000	0	65,000	14U	14U	Court Facilities Fund (14U)
296	1400	0000	Civic Center Garage - Rehab Roof	28,000	0	28,000	296	296	Transportation ISF (296)
296	1400	0000	Civic Ctr Garage - Replace Car Exhaust Fume Fans in Service Bays	148,720	0	148,720	296	296	Transportation ISF (296)
Subtotal				\$ 2,537,347	\$ 2,110,627	\$ 426,720			
Deferred Maintenance/ADA - Per Strategic Financial Plan									
036	1400	P043	Deferred Maintenance - Sheriff Facilities	\$ 2,500,000	\$ 2,500,000	\$ 0	N/A		
036	4200	P901	ADA Compliance - Various Facilities	1,394,416	0	1,394,416	Spec Desig Rev (15S)		
036	4200	P964	Central Justice Ctr Rehab & ADA Floors 7 & 8	8,141,744	4,396,542	3,745,202	Spec Desig Rev (15S)		
Subtotal				\$ 12,036,160	\$ 6,896,542	\$ 5,139,618			
Total New Maintenance Repair/ADA Projects				\$ 14,573,507	\$ 9,007,169	\$ 5,566,338			

FY 2004-2005 Rebudgeted Capital Projects

Agency	Object	Organization	Agency/ Department	Project Name	FY 03-04 Budget	FY 04-05 CEO Recom.	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	1400	P208	Multiple	Energy Conservation Projects - Energy Audit	467,930	200,227	200,227	0	N/A
036	1400	P301	Superior Court	CJC - Rep Elevator Controls & Motors 9,11,12	50,000	49,274	49,274	0	N/A
036	1400	P309	Multiple	BLDG #12 - Lighting Controls	245,000	243,000	243,000	0	N/A
036	1400	P401	Superior Court	WJC - Rep HVAC Pneumatic Controls	72,060	39,586	39,586	0	N/A
036	1400	P407	Multiple	Bldg 12 Repair/Repl 4160 Volt Sys	572,000	169,852	169,852	0	N/A
036	1400	P410	Public Defender	Bldg 14 - Up-Grade HVAC & 4th Floor Air	286,000	31,000	31,000	0	N/A
036	1400	P411	RDMD	Fac Ops - UP - GR Energy Mgmt & Card Access	367,000	235,000	235,000	0	N/A
036	1400	P412	Multiple	COC "B" Connect Bldg B to DC Generator	114,400	27,900	27,900	0	N/A
036	1400	P413	Superior Court	NJC - Replace Ph II 255 ton Chiller	205,920	22,920	22,920	0	N/A
036	1400	P414	Superior Court	CJC - INCR Sewer Size FR Jury Assemb	416,000	371,000	371,000	0	N/A
036	1400	P415	Multiple	Energy Cons Light Contr, Bldg 10, 14 C	500,000	259,000	259,000	0	N/A
036	1400	P417	Probation	YGC - Restucco and Repaint Exterior	240,000	205,000	205,000	0	N/A
036	1400	P430	Superior Court	WJC - Replace Floor in Traffic/Criminal Division	100,000	110,000	110,000	0	N/A
036	1400	P510	Probation	JH - Replace Air Conditioning Units	208,185	362,185	362,185	0	N/A. Rebudget transferred from fund 104.

FY 2004-2005 Rebudgeted Capital Projects (Continued)

Agency	Object	Organization	Agency/ Department	Project Name	FY 03-04 Budget	FY 04-05 CEO Recom.	Funding Sources		
							General Fund	Other Revenue	
								Amount	Source
036	1400	P511	Probation	LPCC - Refurbish 3 Dorm Bathrooms	358,000	506,187	506,187	0	N/A. Rebudget transferred from fund 104.
036	1400	P512	Probation	YGC - Refurbish Bathrooms	582,000	510,500	510,500	0	N/A. Rebudget transferred from fund 104.
036	1400	P963	Multiple	Fire Alarm Upgrade Civic Center	243,477	205,000	205,000	0	N/A
036	4200	P003	Probation	Rancho Potrero Leadership Academy	30,000	227,000	227,000	0	N/A
036	4200	P047	Probation	Prob-Los Pinos Renovation	57,430	57,430	57,430	0	N/A
036	4200	P101	Probation	Juvenile Hall - 60-Bed Expansion	10,700,000	407,504	407,504	2,500,000	State Board of Corrections Construction Grant
036	4200	P209	Multiple	H0A - Install DDC Controls, Flrs. 1 - 4.5	315,000	38,000	38,000	0	N/A
036	4200	P210	Multiple	Bldg 12 - Complete DDC Conversion	110,000	504,000	504,000	0	N/A
036	4200	P221	Superior Court	WJC - Replace Air Handler #1	164,000	17,000	17,000	0	N/A
036	4200	P224	Multiple	Bldg 12 - Replace 7 East & West Airhandlers	865,000	384,000	384,000	0	N/A
036	4200	P320	Multiple	MOB - Planned Mech/Elec/HVAC Upgrade	600,571	30,571	30,571	0	N/A
036	4200	P330	Probation	Youth Leadership Academy	15,600,000	1,292,124	1,292,124	2,000,000	State Board of Corrections Construction Grant
036	4200	P405	Superior Court	South County Courthouse Design	250,000	2,200,000	2,200,000	0	N/A
036	4200	P409	RDMD	Central Garage - Seismic Retrofit	1,000,000	1,000,000	1,000,000	0	N/A
036	4200	P416	Superior Court	CJC;NJC;WJC - Phase II Courtroom Public Seating Replacement	250,000	31,500	31,500	0	N/A
036	4200	P420	Superior Court	HJC-NB - Bldg Improvements for new Weapons Screening Stations	269,000	288,000	288,000	0	N/A
036	4200	P421	Superior Court	WJC - Bldg Improvements for new Weapons Screening Stations	258,000	246,000	246,000	0	N/A
036	4200	P422	Superior Court	NJC - Building Improvements for new Weapons Screening Stations	406,000	396,000	396,000	0	N/A
036	4200	P429	Sheriff	GSA/New Communications Center	110,409	110,409	110,409	0	N/A
036	4200	P571	Sheriff	800 MHz - Newport Coast	242,000	242,000	0	242,000	800 MHz Trust Fund (15L)
036	4200	P584	Sheriff	800 MHz - Carbon Canyon	207,900	207,900	0	207,900	800 MHz Trust Fund (15L)
036	4200	P590	Sheriff	800 MHz Dana Point	354,000	704,000	0	704,000	800 MHz Trust Fund (15L)
036	4200	P902	Probation	Joplin, Drainage Control @ Pond	216,395	251,332	251,332	0	N/A
Total FY 2004 - 2005 Rebudgeted Capital Projects					37,033,677	12,182,401	11,028,501	5,653,900	

038 - DATA SYSTEMS DEVELOPMENT PROJECTS

Operational Summary

Description:

This budget unit funds major County Information Systems development efforts, significant system upgrades and ongoing operations and maintenance of the CAPS system. Projects are recommended on the basis of providing cost reduction or avoidance, improving service levels and utilizing non-County general funding sources.

At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	13,693,964
Total Final FY 2004-2005 Budget:	14,999,103
Percent of County General Fund:	0.60%
Total Employees:	0.00

FY 2003-2004 Key Project Accomplishments:

- Continued planning for the replacement of the County's Financial and Human Resources system, including conducting bid process for consultants to assist County in analysis and selection of an Enterprise Resource Planning (ERP) alternatives.
- Implemented County's first on-line training management system in the Social Services Agency and Auditor-Controller.
- Implemented County's first automated workflow process fully integrated with the Financial System.
- Developed new standard look and feel for County web site. Implemented this new concept in seven County agencies.
- Established centralized web update team to provide efficient centralized web support.
- Implemented Content Management software for the County Executive Office. This will reduce costs for support and maintenance of County web site.
- Continued security assessments of agency/department networks.
- Implemented an automated subpoena response system to provide enhanced efficiencies in regards to subpoena receipt acknowledgement.
- Automated the storage and retrieval of Probation Department's Adult Case and Adult Restitution documents, greatly improving access and availability of documents.
- Continued to support enhancements to the Comprehensive Agenda Management System (CAMS).
- Acquired County's first comprehensive Housing and Community Development Application system.
- Implemented new automated landfill system for IWMD.

Budget Summary

See project matrix for FY 04-05 project submittals.

Changes Included in the Base Budget:

Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev ⁽¹⁾ At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	0	0	87,413	0	(87,413)	-100.00
Total Requirements	14,055,255	14,770,240	14,234,444	14,999,103	764,659	5.37
Net County Cost	14,055,255	14,770,240	14,147,031	14,999,103	852,072	6.02

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Data Systems Development Projects in the Appendix on page 467.

Highlights of Key Trends:

- In FY 04-05, major County Information System development efforts continue to be funded while meeting the 2004 Strategic Financial Plan Net County Cost Limit. We continue to focus technology on business process improvement and meeting customer requirements.
- Projects include: Upgrade of County Financial and Human Resources system and Assessment Tax System needs assessment;
- Continued implementation of the CAPS Requisition document with workflow
- Improved access to documents and forms using document scanning technology
- Completion of Public Defender Case Management System
- Updating of the County's WAN infrastructure
- Final phase of the District Attorney's Integrated Criminal Justice System



FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
COUNTYWIDE SUPPORT PROJECTS										
1	955	CAPS Operations and Maintenance Budget	\$ 9,785,000	\$ 9,785,000	\$ 0		\$ 0		\$ 9,785,000	Approve. Annual operation and maintenance costs for Countywide budgeting, accounting, purchasing, human resources, and payroll system.
2	500	ERP Research, Acquisition and Implementation Planning	595,000	595,000	0		0		595,000	Approve. Outsource and implement a cost-effective ERP (Enterprise Resource Planning) solution to upgrade technology capabilities; improve finance, purchasing and human resources business processes; increase access to information; and reduce overall costs. The selected solution will replace the County's current financial, purchasing and human resources information systems collectively known as CAPS (County-wide Accounting and Personnel System). As the first step in replacement process, the County will engage a consultant to provide services in support of the County's efforts to evaluate alternatives, source a best practices solution, and plan its implementation. This request is solely for the purpose of completing this important first phase of the overall ERP effort.
3	N/A	Identification Provisioning & Management	500,000	0	0		0		0	Not Approved. Provide for a standardized, easy, efficient and secure method for provisioning and managing user information such as user IDs, passwords, authorizations, e-mail addresses, phone numbers and any other relevant information that would be used in processes such as workflow, employee self-service portals, business partner portals and other future automated processes. Any application would have the ability to utilize this resource thus eliminating the need to develop such an infrastructure for every application.
4	501	Purchasing File Folder	275,000	275,000	0		0		275,000	Approve. Represents continuation of a multi-year project. Continue implementation of the OnBase Purchasing text repository at the Agency level. The County's current method for creating and storing documents relating to procurements is paper oriented and labor intensive. Individual paper file folders are created when a procurement is initiated and that file is the primary repository for all documents relating to the procurement during its entire lifecycle. This project will take advantage of existing imaging system technology (OnBase) within the County to store and manage all procurement documents associated with "Purchasing File Folders." Funding will provide for necessary training, hardware and implementation support to a number of County agencies in FY 04-05.



FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
5	400	CAPS Workflow Implementation	745,000	650,000	0		0		650,000	Approved at reduced funding level. Currently the County does not use a standard requisition document. Proven successful, as a pilot project HCA has implemented the baseline CAPS requisition (GUI version) with automated work flow and object (document) attachment. Requisitions that used to take up to a week to process can now be processed in hours. These requisitions are also fully integrated into the County financial system and can automatically generate purchasing documents eliminating double entry of document information. The purpose of this request is to provide funds to implement this process in other County agencies. Benefits from this project will include, a faster and less expensive purchasing process, less time spent distributing paper requisitions and other documents and a reduction in required data entry.
6	403	Adobe Workflow - Form Development	480,000	377,000	0		0		377,000	Approved at reduced funding level. Represents continuation of a multi-year project. Provide funding to continue to support initial projects for online forms/ automated workflow processes in order to reduce costs and leverage the County's existing investment in Adobe/ Accellio forms/workflow software. During FY 02-03 funding was provided to provide initial license for the Adobe platform. During FY 03-04 funding was provided to support initial pilot projects. Pilot projects have been completed or are in progress for Auditor-Controller, Clerk of the Board and Probation. This projects have been successful. This request will provide funding to support additional Agency/Department projects and to buy an additional needed license to support the required production environment.
7	502	IT Strategic Plan Implementation	200,000	200,000	0		0		200,000	Approve. At the request of the Board of Supervisors, CEO/ IT is developing a comprehensive IT strategic plan for the County. The final report will be presented to the Board this fiscal year. This report is being developed with the assistance of the Gartner Group and will contain best practices in terms of private industry and government. The report will outline a number of major IT initiatives that will allow improved deliver of IT services at a substantially reduced cost. It is important that CEO/IT have funds available next year to begin the implementation of the recommendations, such as consolidation of IT services, network infrastructure realignment, and hardware realignment to the Enterprise Data Center.

FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts					Recommendations/Comments	
				Fund 038 Budget			Funded in Agency Budget			Total
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
8	503	Alcatel Upgrade/Replacement	500,000	500,000	0		0	500,000	Approve. Funding to begin potentially migrating the WAN network infrastructure from Alcatel to another manufacturer. It is anticipated that migrating to another manufacturer of alternative technology would entail negotiating favorable warranty periods and the introduction of newer technology to better enable the computing infrastructure of the future. Based on the current projections of expenditures over the next 5 fiscal periods the County will spend \$1,188,000 maintaining the current ATM equipment. We project that a migration to another platform (based on initial cost comparisons and subject to RFP) would be \$1,400,000 over that same fiscal period.	
9	504	Centralized Email	950,000	500,000	0		0	500,000	Approved at reduced funding level. Funding to provide the foundation for a centralized e-mail for the entire County, approx. 22,000 mail boxes. With the introduction of a centralized e-mail system it is anticipated that the County can reduce labor hours Countywide by approximately 22,000 hours annually. In addition, hardware and software savings annually are estimated to be approximately \$1,016,840.00 once all e-mail systems have been centralized and hardware and software are de-commissioned within County agencies. These numbers are estimates principally due to the fact that CEO/IT does not have visibility within each agency to determine specific cost savings and or labor hour offsets. The benefits for departments and agencies are a more cohesive e-mail platform, including all County employees. Additionally agencies could realize substantial cost savings by centralizing this application and leveraging a single resource for providing this service.	
10	505	Video Conference Implementation	350,000	350,000	0		0	350,000	Approve. Funding to provide the foundation for a Video Conference network for the entire County. With the introduction of a centralized videoconference system it is anticipated that the County can reduce labor hours Countywide. Specific cost savings are based on agency participation. Once the core MCU is installed and ready to be used by the County "road shows" should be organized to educate and assist agencies with acquiring and installing the necessary equipment.	





FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
11	506	HR Reporting with Business Objects	125,000	100,000	0		0		100,000	Approved at reduced funding level. Funding for an evaluation be conducted to assess the feasibility of converting labor-intensive Human Resources (HR) reports into an automated form. Currently the reports are compiled by HR Systems staff. If the evaluation concludes it is feasible to enhance productivity via report automation, it is expected that the new reporting system would speed up access to HR information, provide reporting flexibility plus direct access to those needing the reports, thereby enabling more effective use of technical and human resources.
ASSESSOR										
12	N/A	Assessment Tax System	\$ 1,823,845	\$ 0	\$ 1,823,845	AB 589-Property Tax Admin. Grant Program	\$ 0		\$ 1,823,845	Approve. Represents multi-year project. Enhance Assessor's segment of the current ATS by integrating various systems and processes and simplifying the user interface. This Phase will include system design, programming, training, testing and implementation, purchase and installation of additional hardware and software. Total cost of project estimated at \$5.5 million for Dept's segment of ATS - see related ATS request under Treasurer-Tax Collector. (Previously approved Strategic Priority).
AUDITOR-CONTROLLER										
13	508	Employee Paystub Portal/ Business Continuity Svcs for Paycheck Issuance	\$ 314,220	\$ 314,220	\$ 0		\$ 0		\$ 314,220	Approve. The County currently produces an prints approximately 18,000 Payroll Remittance Advices each pay period. These pay stubs are sorted and prepared at Central Payroll for pickup by agency staff. They are then further sorted and distributed to various pay locations at each agency. The distribution process is labor intensive and time consuming. A survey of four agencies indicates an average cost of \$21 per employee per year. Additionally, there is no business continuity solution in place for producing paychecks for employees, should the County's CAPS Payroll application not be available. This has been recognized as a significant risk to the County. This request is for funding to acquire services for business continuity for Payroll Check production and for a secure web-based portal for employees to view and print pay stubs. Having a business continuity service external to the County provides assurance that paychecks will be produced should there be a regional disaster. (On-going annual cost estimated at \$264,220).

FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
14	507	Invoice Management and Vendor Self-Service	500,000	350,000	0		0		350,000	Approved at reduced funding level. The County currently processes approximately 225,000 invoices annually. It is a manual, paper-intensive process involving physical routing and approval of the documents before entry into CAPS for payment processing. It is almost impossible to determine the status of any specific invoice at any given time as there is no global mechanism for tracking invoices from the point of arrival to entry into CAPS. Funding is to purchase and implement of a web-based invoice management and processing system to streamline workflow and reduce manual labor.
DISTRICT ATTORNEY										
15	407	Integrated Criminal Justice System	\$ 220,000	\$ 220,000	\$ 0		\$ 0		\$ 220,000	Approve. Represents last phase of a multi-phase project. (Phase I implemented during FY 02-03 was funded via Prop 172). Phase II of the Integrated Criminal Justice System automates exchanging data between the District Attorney's Case Management System and Superior Court's Vision System. Funding requested is for Phase III which automates the filings from police agencies to DA. The 2001 Orange County Integrated Law & Justice Implementation Plan was a cooperative project of each criminal justice entity and defined which organization created the information and those organizations needing it.
HEALTH CARE AGENCY										
16	N/A	Employee Health Click On Replacement System	\$ 143,071	\$ 0	\$ 0		\$ 143,071	Charges to User Depts	\$ 143,071	Approve. The current vendor will not continue to support the current Employee Health Click-On System which maintains files on all walk-in clients. A comparative application must be procured and implemented. The new system will be required to handle the functionality of the current system.





FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
17	N/A	MSI Eligibility and Verification System	905,000	0	0	905,000	Budgeted in Agency's Budget	905,000	Approve. Implement an electronic application system for the Medical Services for the Indigents (MSI) program to decrease the time it takes to determine eligibility. Quicker application approval will allow MSI patients to have access to medical services more timely, as well as decrease costs involved to the MSI program, SSA, and the Hospital and Community Clinic Providers who take the application. Development of a total system that will automate eligibility and verification, minimize labor and handling errors, minimize and prevent patient file loss, along with unneeded unnecessary medical services, falsified claims, while streamlining the overall applicant to payment and reimbursement fulfillment process. Currently the MSI Program pays \$1,473,811 for 15 FTE equivalent positions per year. The cost for each FTE equates to approximately \$98,000. By going to the new system the FTE count would be reduced to 8. This would amount to a savings of approximately \$688,000 per year.	

HOUSING AND COMMUNITY SERVICES

18	509	HCS Digital File Room	\$ 105,800	\$ 105,800	\$ 0	\$ 0	\$ 105,800	Approve. Funding requested to create a digital file room to serve the document management needs of the department. By storing documents electronically, HCS gains a safe and secure repository for the documents, eliminates the need for floor space, which can be put to more productive use. In a six-month period, the OCHA file room staff pulled files over 45,000 times. This includes filing individual documents, fulfilling file requests and re-filing the file folders. If the documents were scanned and digitally filed the majority of this activity would not have been necessary.
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PROBATION

FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
19	510	Offender Risk/Needs Assessment Automation	\$ 527,083	\$ 527,083	\$ 0		\$ 0		\$ 527,083	Approve. Funding requested to automate the current manual Risk/Needs Assessment process conducted for each probation case to determine the level of supervision and the types of services required. Through automation, the department's goal of "prescriptive case planning" can be achieved to ensure consistency, completeness, and timeliness of the case plan development and implementation. Duplicate data entry will be eliminated since the Risk/Needs and Case Plan data will be available for use in other applications and the information will be available on-line to all applicable members of the department. This information access will ensure consistency when case assignment changes occur, as well as improve collaboration and data sharing efforts with other law enforcement agencies. With increasing caseloads and limited staffing resources, the use of automation to improve productivity and efficiency is critical.
PROPERTY AND CASUALTY RISK INTERNAL SERVICE FUND										
20	N/A	Liability Data Base Replacement	\$ 200,000	\$ 0	\$ 0		\$ 200,000	Property & Casualty ISF 294	\$ 200,000	Approve. This project is a rebudget item originally from FY 02-03. Funding to purchase a commercially available claims management software that would allow staff to access critical information on-line and support accurate responses to data inquiries. Current system is limited in its claims management capabilities and has continued to require costly fixes in order to meet increasing management information demands. Software will support standardized claims data reporting and will result in long-term cost avoidance and short-term cost savings.
PUBLIC DEFENDER										
21	511	Case Management System	\$ 332,800	\$ 150,000	\$ 0		\$ 0		\$ 150,000	Approve at reduced funding level. Funding requested for the completion of the office Case Management System. Completion of this project will provide efficient tools for the sharing of data, up to the minute activity information, appropriate documentation, statistical information, and will allow information to staff simultaneously. This final phase will incorporate all three of the modules of the Case Management System (Attorney, Investigator, and Clerical) so that all case information is available electronically.
SHERIFF-CORONER										





FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
22	N/A	Mobile Data Computers	\$ 1,981,286	\$ 0	\$ 0	\$ 1,981,286	Calif. Law Enforcement Equipment Program Funding	\$ 1,981,286	Approve. Represents final implementation phase of a multi-year project. (Rebudget of remaining funds from FY 03-04). Funds will be used to purchase additional units for Investigations (110), Motors (12), and MDC's (11). In addition to the added number of units to deploy, and upgrade of the connection speed will be developed for units out in the field. The MDC units use digital terminal and Global Positioning System (GPS) technology to dispatch patrol units. Project will increase officer safety, improve response times, provide secure dispatch communications, eliminate unnecessary voice radio traffic and will allow quick data recall, and ability to send & receive documents and images over the air. With the addition of CLETS access and the Automated Field Reporting, the officers' work capability and efficiency will be increased.	
23	N/A	Automated Timekeeping System	2,000,000	0	0	2,000,000	Fund 14B - Public Sales Tax Revenues	2,000,000	Approve. This project is a rebudget item originally from FY 02-03. Request to upgrade current in-house payroll system designed in 1984 to handle 1,100 employees which has now grown to 3,700 employees. Current system is not compatible with the County's GHRS system.	
24	N/A	Statistical Tracking & Evaluation System	300,000	0	0	300,000	Fund 144 - Inmate Welfare Fund	300,000	Approve. This project is a rebudget item originally from FY 02-03. Develop statistical tracking and evaluation system to document and analyze inmate participation in Unit programs while incarcerated, their continuation of such programs in the community following release, and the level to which participants show a reduced recidivism or increased time between incarcerations.	

FY 2004-2005 Information Systems (Fund 038) Final Budget Recommendations (Continued)

Project Number	Agency 038 Organization	Title of Request	Department Requested Amount	CEO Recommended Amounts						Recommendations/Comments
				Fund 038 Budget			Funded in Agency Budget		Total	
				County General Amount	Other Revenue		Amount	Agency/Source		
					Amount	Source				
25	N/A	Mainframe Replacement	1,422,131	0	0		1,422,131	SCAPP & OCATS	1,422,131	Approve. Funding requested to upgrade the Unisys Clearpath mainframe computer. The current hardware was purchased in 1999. The purchase included a five year prepaid hardware maintenance, software maintenance and software licensing agreement. This agreement will expire in December 2004. Unisys has stated that the currently installed mainframe has reached its end-of-life cycle and therefore a renewal of the maintenance contract will entail a significant cost increase. Unisys has also provided a proposal to replace the current mainframe computer with the latest state-of-the-art model. This proposal includes a five year prepaid maintenance and software licensing agreement. A preliminary analysis of the costs involved show that the purchase of a new Unisys mainframe computer, along with prepaid maintenance and software licensing agreements, represents a significant cost savings over a five year period as opposed to a renewal of maintenance and licensing on the current equipment.
TREASURER-TAX COLLECTOR										
26	512	Assessment Tax System Re-Engineering	\$ 1,062,760	\$ 0	\$ 1,062,760	SFP Reserve for ATS	\$ 0		\$ 1,062,760	Approve. The Assessment Tax System (ATS) is a Mainframe system that provides online inquiry and online/batch update capability for all Tax Rolls- it is shared by the Assessor, Auditor-Controller, Treasurer-Tax Collector and Clerk of the Board. Because the system is written in an obsolete programming language (IDEAL) that will not be supported in the future, and because the County Enterprise Platform is changing, the Treasurer-Tax Collector, Auditor-Controller, and Clerk of the Board will replace and re-host a new ATS system to support their Agencies. The replacement of ATS first requires a Needs Assessment: a one-year effort to document the current business processes, the desired business processes and system requirements, and to create a roadmap for replacement of the old system. The ATS Needs Assessment will result in an RFP -or- a Functional/ Technical Requirements Document. Total cost of project estimated at \$8-\$10 million. (Previously approved Strategic Priority).
Total			\$ 26,342,996	\$ 14,999,103	\$ 2,886,605	SFP Reserve for ATS	\$ 6,951,488		\$ 24,837,196	



104 - CRIMINAL JUSTICE FACILITIES - ACO

Operational Summary

Description:

The primary revenue source is surcharges and penalty assessments on parking violations and criminal fines. Revenue is used for acquisition, debt service, maintenance, or operations of criminal justice facilities. The major activity is payment of rent associated with the Forensic Sciences Building. Remaining funds are used for maintenance and capital projects for criminal justice facilities.

At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	4,663,539
Total Final FY 2004-2005 Budget:	8,300,321
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2003-2004 Key Project Accomplishments:

- Joplin Parking Lot project was completed as well as the slope reinforcement. Much progress has been made on improvements to the roofs of the living units at Juvenile Hall as well as replacement of A/C units and doors.

Budget Summary

Plan for Support of the County's Strategic Priorities:

Funds have been included for the study phase of the Los Pinos Wastewater Mitigation which has been submitted as a Strategic Priority.

Changes Included in the Base Budget:

New projects include the Study portion of the Los Pinos Wastewater Mitigation and the repair and upgrade of shower areas in Juvenile Hall.

Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev ⁽¹⁾ At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	8,414,790	7,428,555	8,805,251	8,300,321	(504,930)	-5.73
Total Requirements	5,357,204	7,428,555	5,154,691	8,300,321	3,145,630	61.02
FBA	3,057,585	0	3,650,560	0	(3,650,560)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Criminal Justice Facilities - ACO in the Appendix on page 514.

Highlights of Key Trends:

- Revenues continue to show a declining trend within this fund. This has impacted the number of new projects that can be added. Revenue estimates are more conservative for FY 04-05 due to the delay in receiving an audited revenue analysis from the courts.

105 - COURTHOUSE TEMPORARY CONSTRUCTION

Operational Summary

Description:

This budget accumulates revenue from surcharges and penalty assessments on parking violations and criminal fines. The revenue is restricted by Government Code for acquisition, debt service, maintenance, and operation of courthouse facilities.

At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	3,655,576
Total Final FY 2004-2005 Budget:	3,007,652
Percent of County General Fund:	N/A
Total Employees:	0.00

FY 2003-2004 Key Project Accomplishments:

- The primary use of these court related funds is to reimburse annual debt service made for the Lamoreaux Justice Center.

Budget Summary

Changes Included in the Base Budget:

Significant reductions have been made in the court revenue reimbursements for the Juvenile Justice Center debt service. Court revenues continue to decline. A State audit of those revenues is underway.

Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev ⁽¹⁾ At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	4,489,247	4,728,987	4,298,901	3,007,652	(1,291,249)	-30.04
Total Requirements	4,591,954	4,728,987	3,655,576	3,007,652	(647,924)	-17.72
FBA	(102,707)	0	643,324	0	(643,324)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: Courthouse Temporary Construction in the Appendix on page 515.

Highlights of Key Trends:

- Revenues continue to decline in this fund as a result of reduced receipts of court fines and penalty assessments.

A State audit of these funds is currently underway. Revenue estimates have been scaled down to actuals and the transfer in from the miscellaneous fund has been

eliminated since the State now has control over the expenditures within this courthouse temporary construction fund. Reimbursements for the debt service will be tied to actual receipts of court revenues.

15L - 800 MHz CCCS

Operational Summary

Description:

The 800 MHz Countywide Coordinated Communications System (CCCS) Fund 15L was established as an interest-earning fund in FY 95/96. The purpose of this fund was to provide separate accountability for the implementation of this new coordinated communications system, which is serving the law enforcement and public works agencies of the County and 31 cities. City and County funds to meet expenses under the contract with Motorola Communications and Electronics, Inc. were held in a separate escrow account; this fund now includes contract reserve funds. In addition, miscellaneous communications expenses (such as rents and utilities for the remote sites) are paid from this fund.

At a Glance:

Total FY 2003-2004 Actual Expenditure + Encumbrance:	419,248
Total Final FY 2004-2005 Budget:	6,929,019
Percent of County General Fund:	N/A
Total Employees:	0.00

Final Budget and History:

Sources and Uses	FY 2002-2003 Actual Exp/Rev	FY 2003-2004 Budget As of 6/30/04	FY 2003-2004 Actual Exp/Rev ⁽¹⁾ At 6/30/04	FY 2004-2005 Final Budget	Change from FY 2003-2004 Actual	
					Amount	Percent
Total Revenues	6,450,789	7,425,523	5,130,757	6,929,019	1,798,262	35.05
Total Requirements	4,367,045	7,425,523	501,007	6,929,019	6,428,012	1,283.02
FBA	2,083,744	0	4,629,750	0	(4,629,750)	-100.00

(1) Amounts include prior year expenditures and exclude current year encumbrances. Therefore, the totals listed above may not match Total FY 2003-04 Actual Expenditure + Encumbrance included in the "At a Glance" section.

Detailed budget by expense category and by activity is presented for agency: 800 MHz CCCS in the Appendix on page 584.

Highlights of Key Trends:

- Communications has identified areas of the County where there are coverage problems and will develop

solutions, such as, fill-in sites to alleviate those problems.

Budget Summary

Plan for Support of the County's Strategic Priorities:

The Sheriff's Department will work with CEO in updating the Strategic Financial Plan in FY 04/05 and in identifying future year priorities which form the basis of the Five Year Strategic Financial Plan.

Changes Included in the Base Budget:

The 800 MHz fund is a self-balancing budget with restricted revenue. The base budget includes a balancing entry to reflect over-financing to match anticipated Fund Balance Available at year-end. This budget is intended to fund the additional 800 MHz sites.

9B1 Major Activities

* The purpose of these funds is to construct and/or acquire sewer, regional roadway and public infrastructure facility improvements funded from bond proceeds issued on behalf of the Assessment Districts and to administer other long-term requirements of the Districts.

9B1 Funds

Agency Number	Assessment District Construction Title	FY 2004-2005 Appropriations		FY 2004-2005 Revenue	
431	Special Assessment-Top of the World Improvement	\$	43,184	\$	43,184
550	Assess. Dist. 92-1 Newport Ridge - Construction		62,509		62,509
552	Assess. Dist. 92-1 Newport Ridge (B) - Const.		3,766		53,766

9B2 Major Activities

* The purpose of these funds is to construct and/or acquire public facility improvements (e.g. roads, fire stations, libraries, etc.) funded from bond proceeds issued on behalf of the Community Facilities Districts, and to administer other long-term requirements of the Districts.

9B2 Funds

Agency Number	Public Facilities Improvements	FY 2004-2005 Appropriations		FY 2004-2005 Revenue	
112	County Infrastructure Project	\$	7,398,937	\$	7,398,937
424	Aliso Viejo CFD 88-1 (A of 1992) - Construction		2,724,737		2,724,737
480	CFD 99-1 Series A of 1999 Ladera - Construction		95,066		95,066
481	R. Santa Margarita CFD 86-2 (A of 1998) - Const.		1,361,790		1,361,790
483	Rancho Santa Margarita CFD 86-1(A) -Construction		100,024		100,024
486	Ladera CFD 2002-01 Construction		21,614,397		21,614,397
497	Lomas Laguna CFD 88-2 - Construction		336,509		336,509
510	Baker Ranch CFD 87-6 - Construction		452,022		452,022
514	Santa Teresita CFD 87-9 - Construction		56,612		56,612
524	Assess. Dist. 01-1 Newport Coast IV - Construct.		10,935,694		10,935,694
532	CFD 01-1 Ladera - Construction		5,106,475		5,106,475
542	Santa Teresita CFD 87-9 (A of 1991) - Construct.		366,583		366,583
546	CFD 00-1 (Series A of 2000) Ladera -Construction		117,554		117,554
553	Foothill Ranch CFD 87-4 (A of 1994) - Construct.		1,083,286		1,083,286
554	CFD 2003-1 Ladera Construction		45,575,000		45,575,000
556	R. S. Marg. CFD 87-5C (A of 1994) - Construct.		504,218		504,218
558	Coto de Caza CFD 87-8 (A of 1994) - Construct.		320,738		320,738

9B3 Major Activities

* The purpose of the Arbitrage Rebate Fund is set aside funds for potential arbitrage payments to the U.S. Treasury, if necessary.

9B3 Funds

Agency Number	Community Facility Districts	FY 2004-2005 Appropriations		FY 2004-2005 Revenue	
429	Arbitrage Rebate	\$	1,416,876	\$	1,416,876

